



Paper 2 ; Monitoring and Evaluation Performance Report to DLUHC for period October to March 2023 – A summary

The final Excel Monitoring and Evaluation Performance report template, required for reporting to DLUHC on a six monthly basis under the terms of the Town Deal Agreement, has been circulated separately under part B of this Agenda. This covering report summarises the contents of the report, in terms of Progress, Finances, Outputs and Risks for the period October 22 to March 23. The deadline for returning the report is the 9th of June 2023.

Programme /Progress Status to be reported Oct to March 2023

- Delivery Phase had been completed across 3 projects, the Drill, HEAT and Store of Stories total value £2.3M
- Delivery was on Programme across 4 projects Lincoln Central Market, Lincoln Made Smarter, Greyfriars, and LSIP total value £8.4m
- Delivery Programme had slipped across all other projects as follows;
 - Lincoln Connected, due to delay in delivery partner changes, finalising the delivery plan and procurement period requirements
 - LCFC and the Barbican, due to outstanding planning/listed building approvals and additional funding confirmation.
 - Sincil Bank, due to delays in finalising the proposed deliverable scheme and getting Highway Authority approval.
 - Wigford Way Feasibility study due to delays in getting Highway Authority sign off
 - Tentercroft Street Feasibility study delayed due to needing to fully understand and clarify the market needs of the site.

All the above Projects are still currently viewed as deliverable within the overall Town Deal programme.

Financial status to be reported Oct to March 2023

Expenditure against the baseline June 22 forecast, - the forecast DLUHC are measuring Lincoln Town Deal programme against, - was £2.4M below. Forecast being £8,890,984 actual £6,416,053. The underspend was a result of £500K market

expenditure not achieving defrayal by March 23 and the remaining £2M a result of the delays in Barbican, Sincil Street and LCFC starting on site.

No major concerns are raised at this stage with regard to this underspend, which should accelerate and 'catch up' over the next two financial years as the delayed projects start delivery on site.

Outputs to be reported Oct to March 2023

At March 2023 the Lincoln Town Deal has delivered of 1 new cultural facility (Drill) and 1 new community Hub (Store of Stories), the latter also represents 1 historic building renovated and restored for reuse as commercial space (235.7m²) and new office space (88.5m²).

Across the programme 15 FTE jobs have been created and 5 temporary jobs.

The Drill Project has provided capacity for an additional 100 people to be trained, with 260 trainees enrolled overall at the new facilities.

And the support that Store of Stories has been able to offer families has been meant it is estimated that 1006 less children pwer year are suffering from the effects of food poverty.

Programme Risk to be reported Oct to March 2023

The top 3 programme risks identified for reporting to DLUHC are 1. cost risk – rising costs and inflation, 2. project reporting/monitoring and evaluation risk and 3. programme slippage risk.

With regard to cost risk, projects at most risk are those at pre tender. Projects are managing this risk through rigorous pre tender cost analysis and evaluation and post tender cost engineering if necessary to ensure a deliverable scheme – no projects at this stage have raised any issues regarding deliverability in this respect but all are aware of cost pressures. Regular meetings and updates with the projects will ensure any issues are identified promptly.

With regard to Project reporting and monitoring risk – the Programme team are working with individual projects to clarify their outputs and identify an efficient monitoring framework - this work will also be looking to identify and capture any wider benefit and outcomes as part of a mid Programme report in December this year.

With regard to Programme slippage, at the moment all projects identified as delayed are unlikely to impact on programme as a whole as they can still feasibly be delivered by the end of the programme over the remaining three years.

With regard to individual Projects risks, higher mitigated risks identified to date include;

- Cost risks associated with the Barbican and Greyfriars – as mentioned above they are both pre-tender and both old historic buildings with potentially unidentified/ cost risk. These risks will only be known post tender.
- Project development risk regarding Tentercroft Street was a result of delayed commencement due to the need to clarify market requirements and address land assembly issues.
- Risks associated with a potential scope change in respect of Sincil Bank and the Wigford Way feasibility options report. The Programme Team are yet to receive the final Sincil Bank scheme but will assess any changes proposed against the Investment Plan objectives and report back to a future Board.

Recommendation

That subject to report being signed off by the City Council's Finance Officer Town Board Chair that Town Board recommend that the Monitoring and Evaluation Performance Report, as presented, be submitted to DLUHC by 9th of June deadline.